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CONCEPT OF DDI ORGANIZATION AND MISSION

The primary duty of the Directorate of Intelligence, delegated to the DDI by the DCI, is, as stated in the National Security Act of 1947, "to correlate and evaluate intelligence relating to the national security, and provide for the appropriate dissemination of such intelligence within the Government" In discharging his responsibilities connected with this task, the DDI must carry out three essential functions:

- (1) Organization: Efficient organization of all intelligence resources placed at his disposal to carry out his mission;
- (2) Production: Direction of these organized activities to produce the most accurate reports and authoritative evaluations possible;
- (3) Policy Support: Guidance of the productive capabilities of the organization to insure that the intelligence output meets in appropriate and timely fashion the most critical needs of policy makers and of operations in support of policy related to the national security.

The intelligence production effort is the heart of DDI activity. Collection and collation of data, research and analysis all have as their main aim the production of finished intelligence reports and evaluations in support of the DCI and National Security Council officials. As the Agency's and DCI's principal substantive intelligence adviser, the DDI cannot delegate to others the responsibility for the intellectual process by which he uses information at his disposal to arrive at his best judgment regarding foreign developments affecting the national security.

Short of this, however, much can be delegated, indeed, must be and is, and the total impact of Directorate of Intelligence output depends on the skillful performance and careful coordination of many vital intelligence production

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GROUP I
Excluded from automatic
downgrading and
declassification

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tasks. The delegated portion of the production process is carried out by the various offices supporting the DDI. Thus ONE makes those evaluations, which reflect the considered judgment of the entire Intelligence Community, particularly long-term forward projections; OBI correlates the output of members of the Community to produce basic intelligence; OCI, ORR and OSI meet the diverse needs of the Agency for intelligence evaluation and reporting not falling into either of the above categories. The direction and coordination of this total productive effort is the primary function of the DDI himself and the staffs which support him in the O/DDI.

The organizational effort, that is the deployment of resources, is a function touching each DDI component. Its central characteristic is that it is procedural (how things are done) rather than substantive (what view is expressed). The need for relating procedural matters and introducing some uniformity in them points to the desirability of assigning this problem area to one key official; the separability of substance and procedure makes this possible. This area is therefore established as the primary concern of an Assistant Deputy Director for Management (A/DDI/M), with the following responsibility:

Assistant Deputy Director (Management)

The A/DDI/M is responsible for the organization of DDI resources and their general management for accomplishing the DDI mission.

Functions

- (1) Develop and evaluate DDI plans and programs
- (2) Chair DDI Career Service Board
- (3) Represent DDI on CIA Financial Policy and Budget Committee

Policy support, in its highest and most useful sense, combines the identification of need for intelligence at the National Security Council level of the

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Government with its subsequent timely satisfaction by the dissemination of intelligence. The importance of relating the productive capabilities of the DDI organization to the needs of top policy makers is self evident. This function, while substantive in nature, and intimately related to production planning, is separate from the function of intelligence production itself (and of course independent of the pursuit of organizational problems). It is therefore established as the primary concern of a separate officer, an Assistant Deputy Director for Policy Support (A/DDI/PS), with the following responsibility:

Assistant Deputy Director (Policy Support)

The A/DDI/PS is responsible for insuring that the productive effort of the DDI is geared effectively to the needs of the policy maker.

Functions

- (1) Represent DDI at White House Staff and at other policy group levels.
- (2) Identify and levy on the production offices requests for intelligence needed in support of policy and operations.
- (3) Supervise activities of Executive Staff and Senior Intelligence Support Officer Team.

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RAY S. CLINE

Deputy Director (Intelligence)

Attachments:

- TAB A Staff Organization and Procedure
- TAB B Organization Chart
- TAB C Personnel Assignments

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